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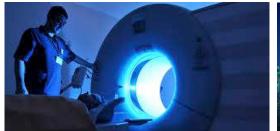
# Industry 4.0: challenges for regions and workers

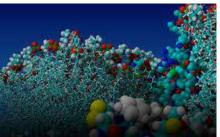
Prof. Dr. **Emanuele Carpanzano**Director of the Department of Innovative Technologies

University of Applied Sciences and Arts of Southern Switzerland





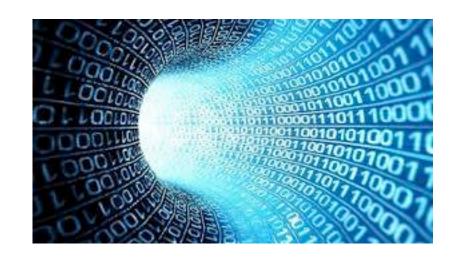




## Introduction

## Digitalization

Innovation based on digital technologies

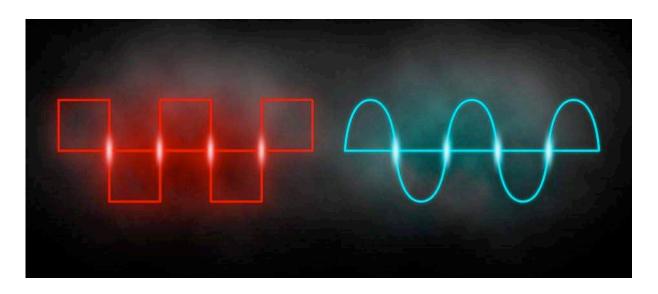




## **Industry 4.0**

Innovation based on digital technologies in industry

## **Digital vs Real**

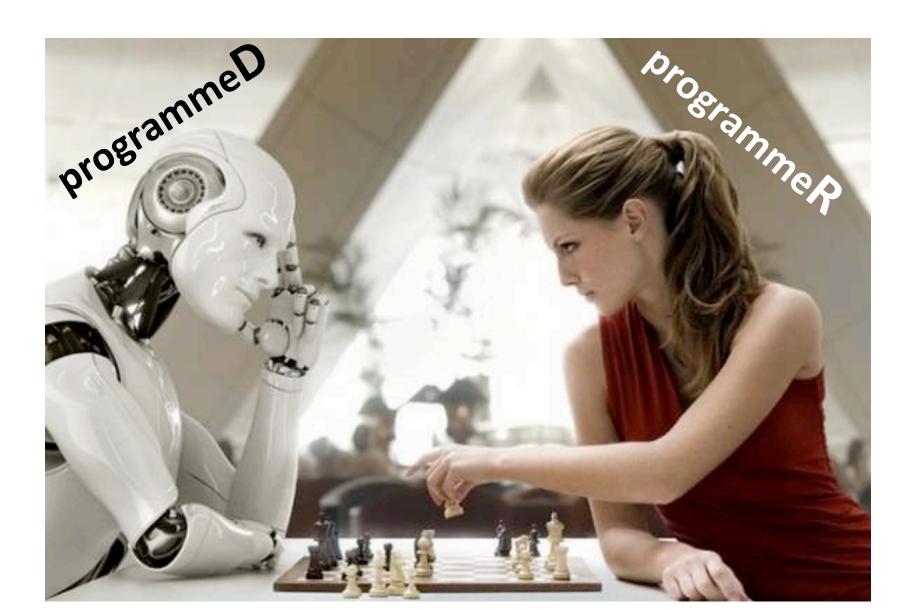


Binary model vs unexplored complexity

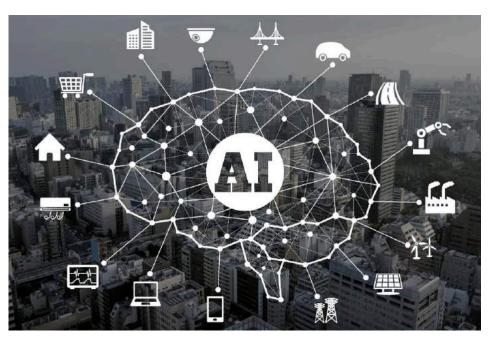




## **Robot vs Human**



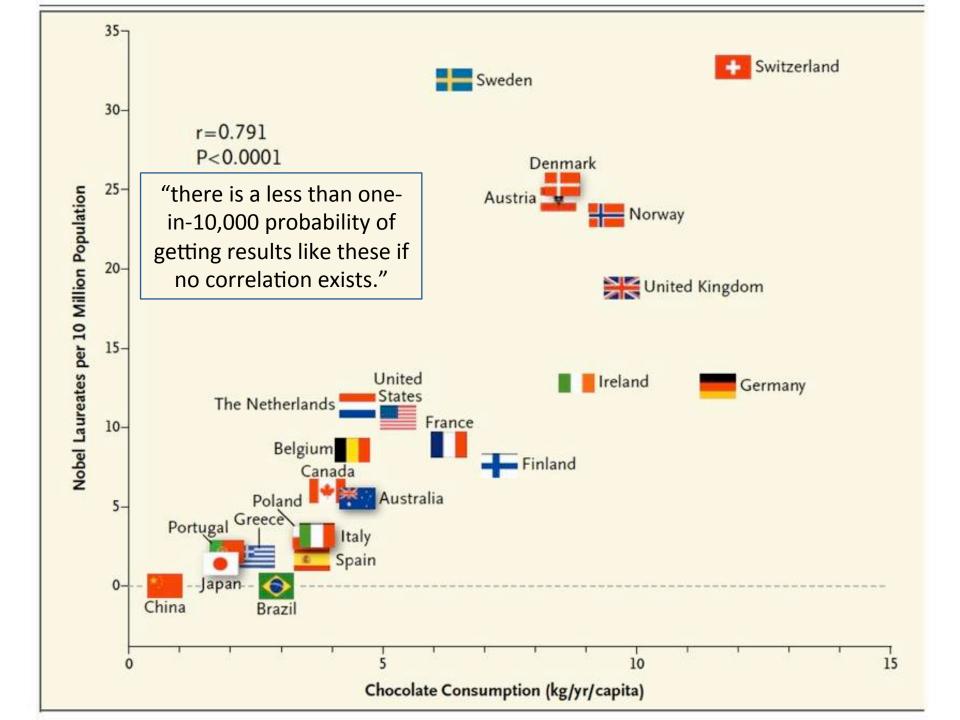
### **Artificial vs Real Intelligence**



Data structures and algorithms for specific applications ...

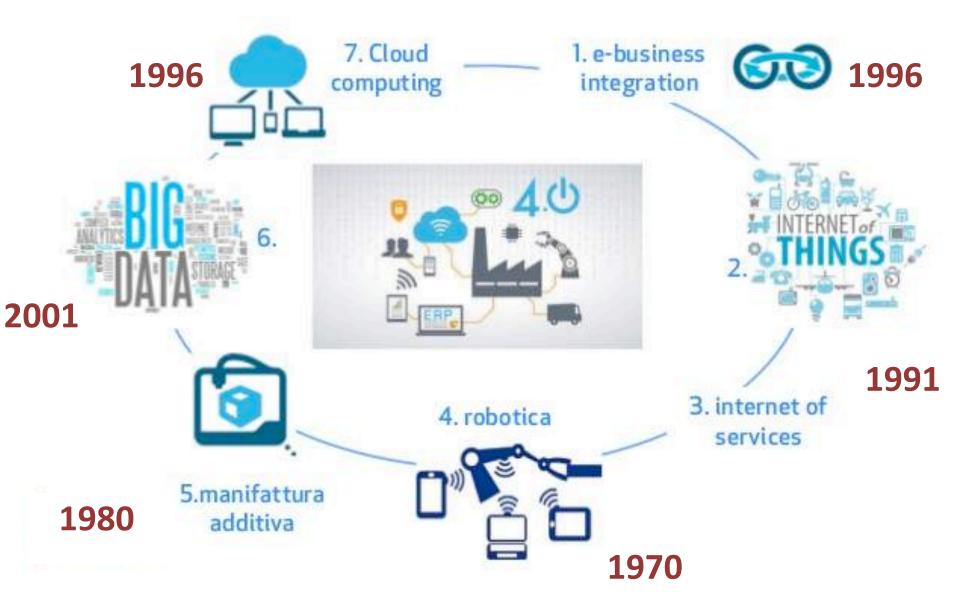
... vs biocognitive, creative and knowledge development capacities





# The ongoing digital transformation

### The enabling digital technologies



## Industry 4.0: the 4° industrial revolution









18th Century



Mechanical production. Equipment powered by steam and water 19th Century

#### Industry 2.0

Mass production assembly lines requiring labor and electrical energy 20th Century

#### Industry 3.0

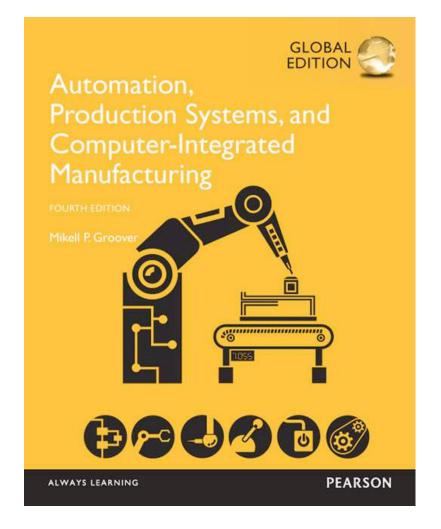
Automated production using electronics and IT Today

#### Industry 4.0

Intelligent production incorporated with IoT, cloud technology and big data

# The CIM Innovation (1970) "Computer Integrated Manufacturing"

"CIM is the total integration of the enterprise through data and ICT together with new business and human resources organizational and management methods"



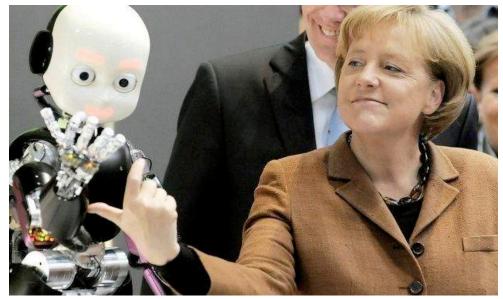
## The Industry 4.0 Innovation (2011)

The platform Industry 4.0 has as objective to enforce and maintain the leadership of Germany in the manufacturing industry.





Bundesministerium für Wirtschaft und Energie Bundesministerium für Bildung und Forschung



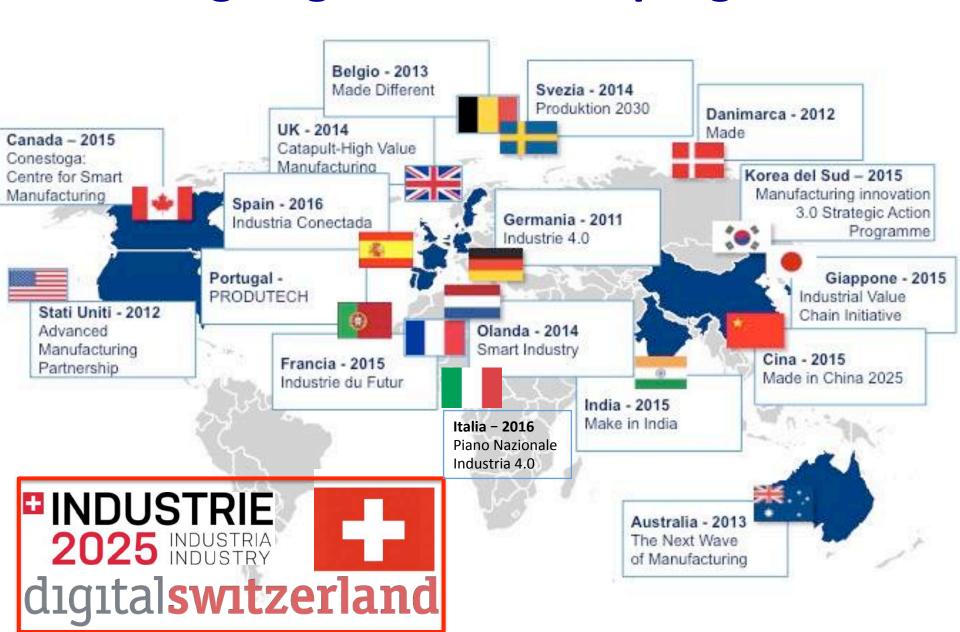


# World Economic Forum (2015): Digital Transformation Initiative

"The Digital Transformation Initiative (DTI) - Launched in 2015 - offers unique insights into the impact of digital technologies on business and wider society over the next decade."



## The ongoing national I4.0 programmes

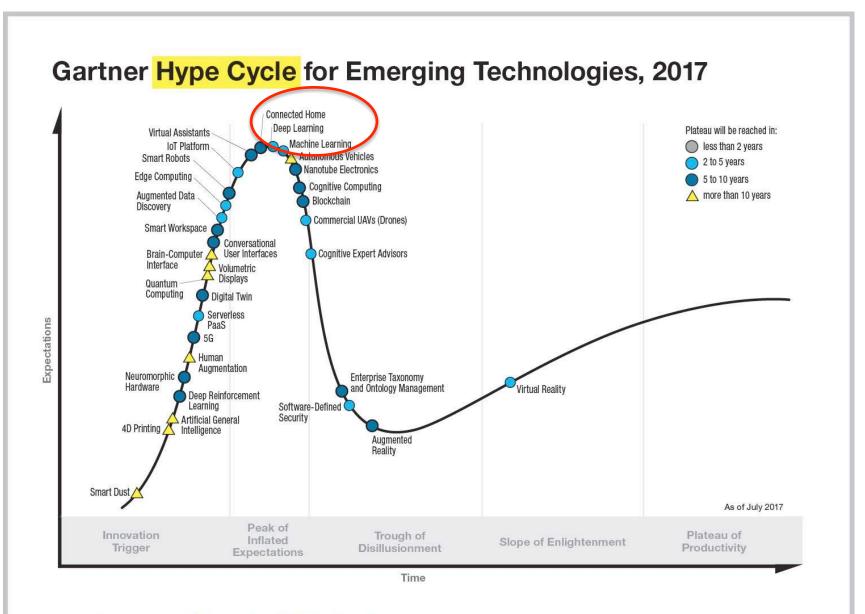


## **Actual Hype: Al**

#### Gartner Hype Cycle for Emerging Technologies, 2016

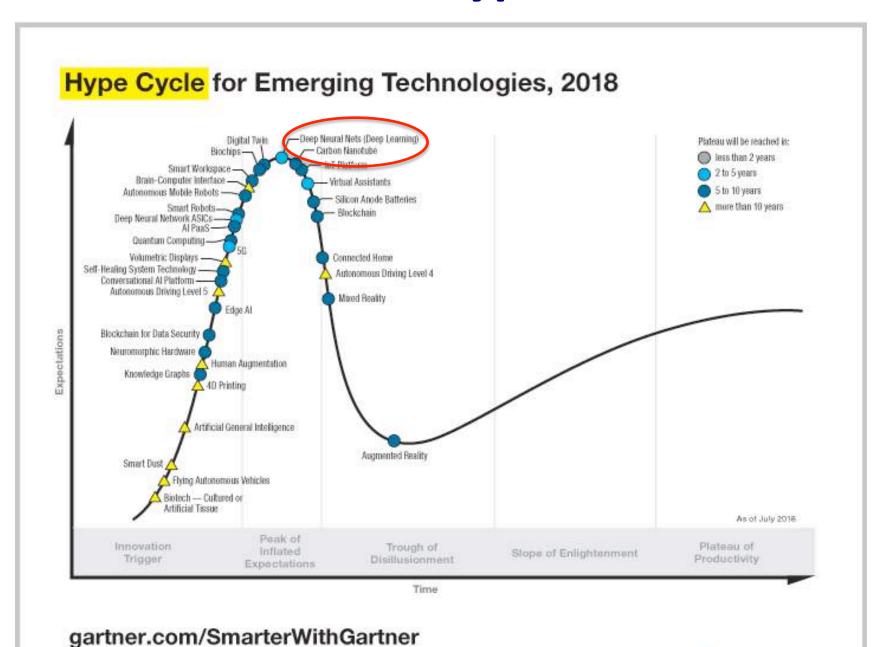


## **Actual Hype: Al**



gartner.com/SmarterWithGartner

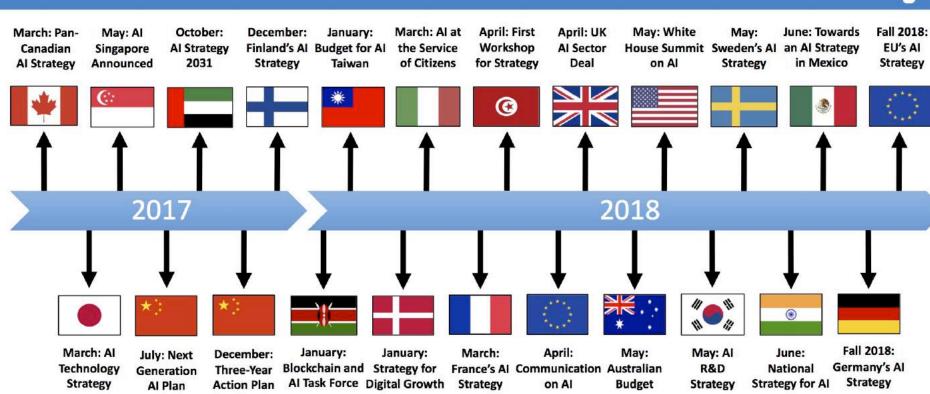
## **Actual Hype: Al**



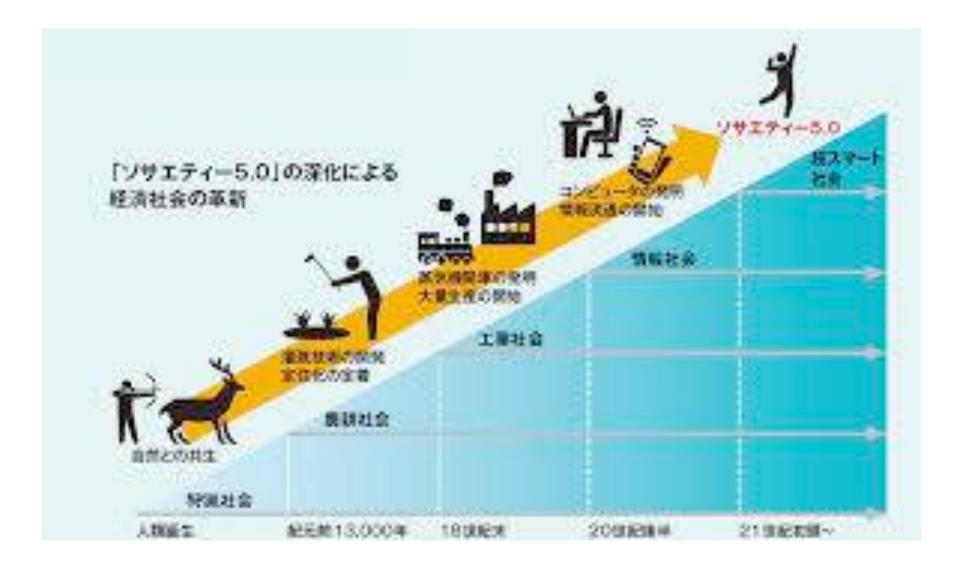
## The new national AI strategies

#### **Artificial Intelligence Strategies**

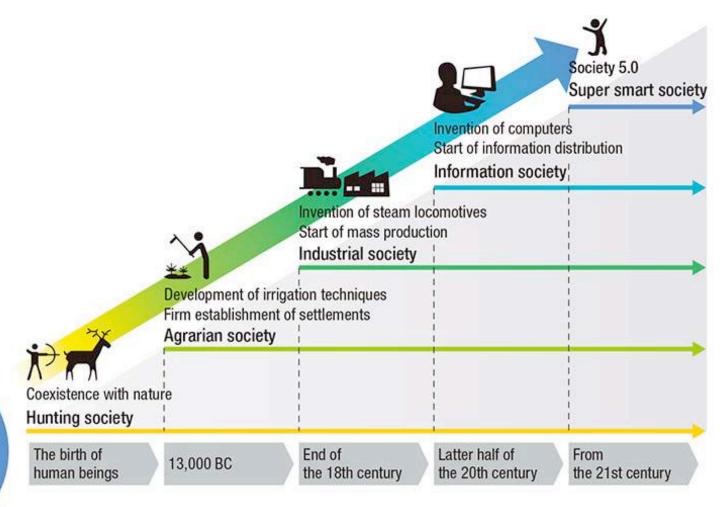




## Coming soon ... Society 5.0!



## Coming soon ... Society 5.0!

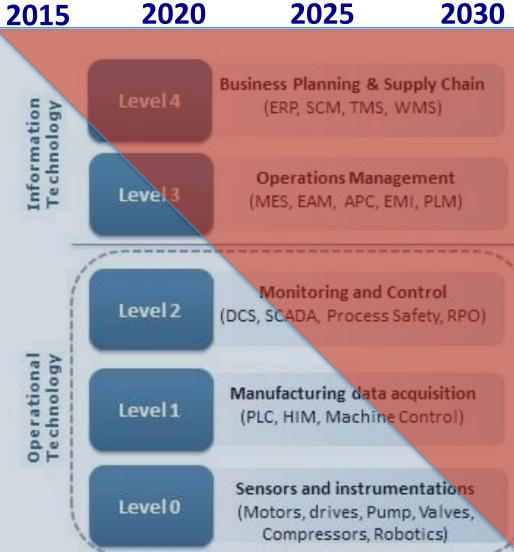


Economic and social innovation by deepening of Society 5.0

Source: Prepared based on materials from the Japan Business Federation (Keidanren)

## It will be a fast but long transformation





## **Innovations**

## Marketing and sales: consumer interaction



## **Products and services: customisation**





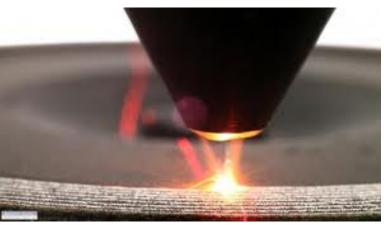






## Industrial processes: digital and flexible







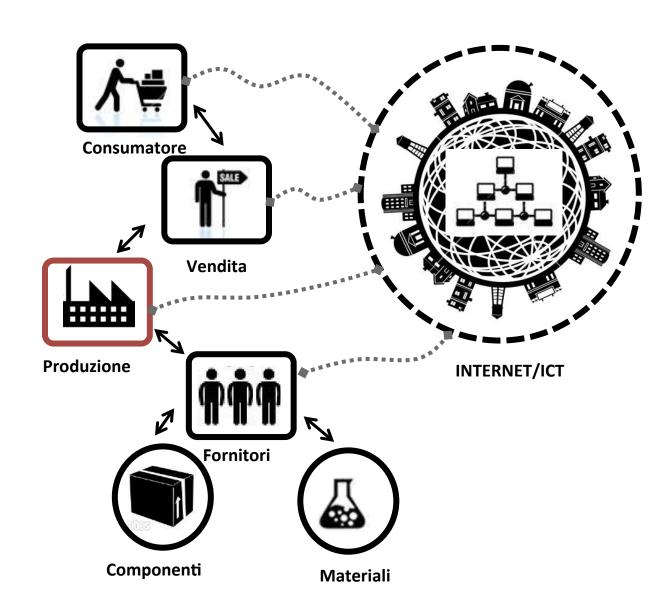


## Logistics and value chains: on demand









## **Business models: consumer centric**



**Standard products** 



**Mass production** 



Sales in the shop



**Personalised products** 



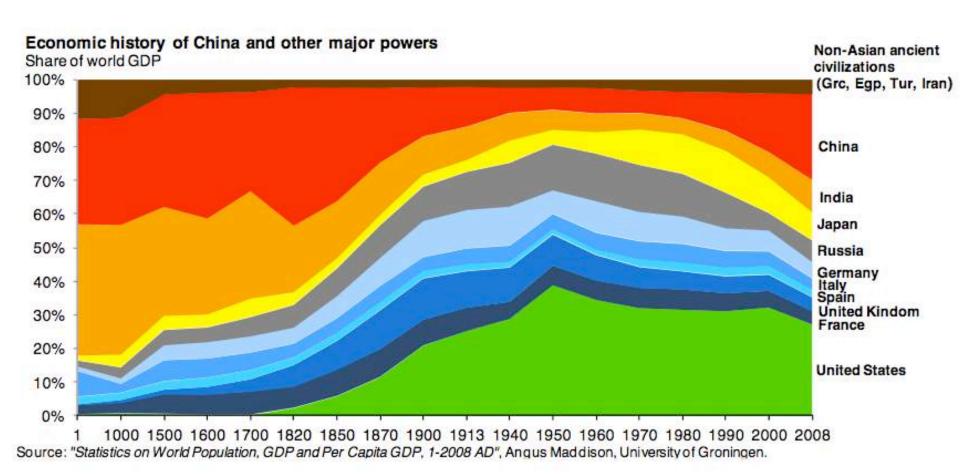
On demand production



At home delivery

## **Impacts**

## Impact on global economy: world GDP redistribution



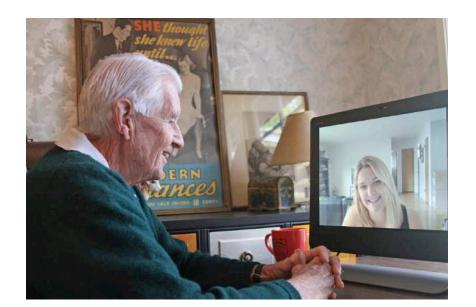
## Impact on customers: satisfaction, well being and health













## Impact on the environment:

- consumptions and emissions, + sustainability



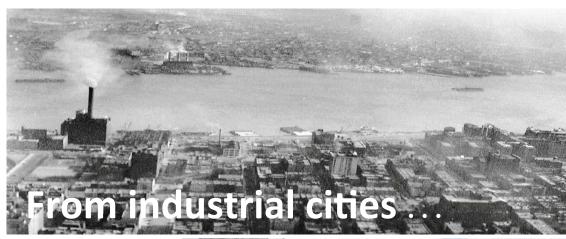








## Towards smart cities and regions?







## Impact on industry and value chains: networked production with urban factories









## Impact on retail and shops: experience and service providers







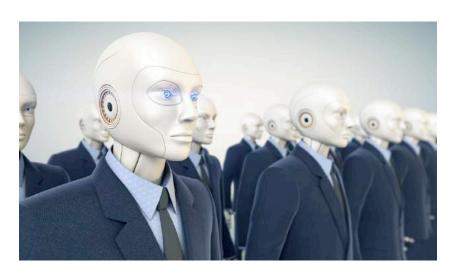


## Impact on jobs?



## Will machines do everything?









# Impact on workers: comfort, safety, health









## Impact on workers: reliability, effectiveness, information









## Impact on workers: quality of life and diversity









### **New jobs**



New products and services development: design, new materials, electronics and IT, aftersales, end of life

Marketing, trading, e-commerce and customer relationship: internet, social, IoT

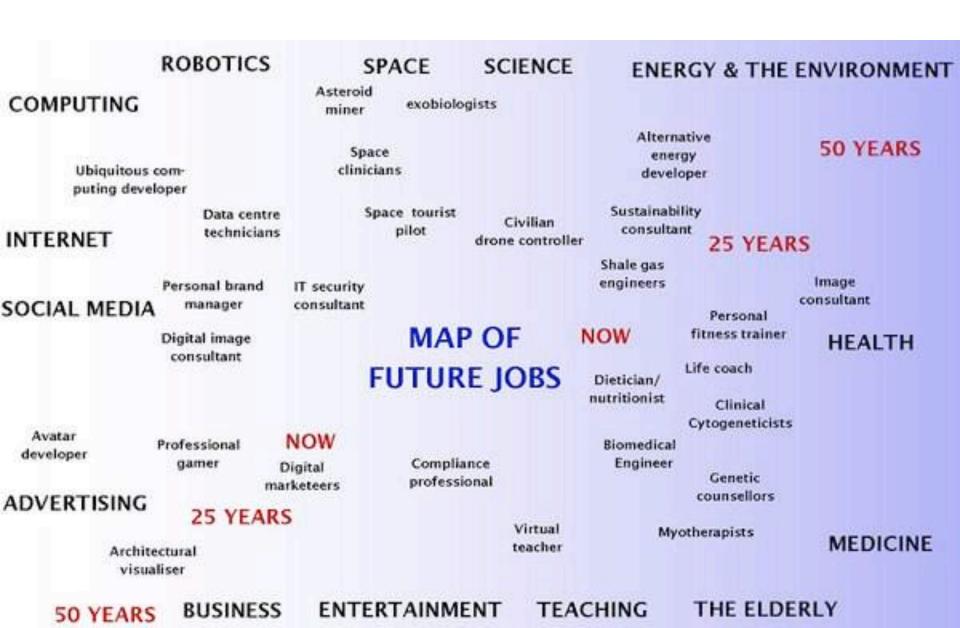




Machine tools and production systems development: automation, cloud, robotics, additive

Digital platforms and tools for industry: Al, Cloud, Web, Big Data, Data Mining

### Map of future jobs



### **New Skills (WEF)**

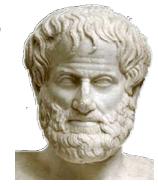
## Top 10 skills

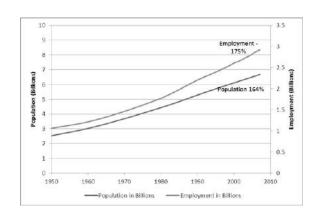
in	2020	in	2015
1.	Complex Problem Solving	1.	Complex Problem Solving
2.	Critical Thinking	2.	Coordinating with Others
3.	Creativity	3.	People Management
4.	People Management	4.	Critical Thinking
5.	Coordinating with Others	5.	Negotiation
6.	Emotional Intelligence	6.	Quality Control
7.	Judgment and Decision Making	7.	Service Orientation
8.	Service Orientation	8.	Judgment and Decision Making
9.	Negotiation	9.	Active Listening
10.	Cognitive Flexibility	10.	Creativity

#### Impact on Jobs: some notes

"Once the machines will advance enough, there will be no need for human workers any more"

First Book, Politics, Aristotele, 440 a.c.





Technological unemployment (1930): an historical concern ... still not occured!



"50% of jobs will be replaced by automatic and digital solutions"



"65% of 12-aged teen agers will have a job still not existing today"

### **Conclusions**

## The three dimensions changing the future of work



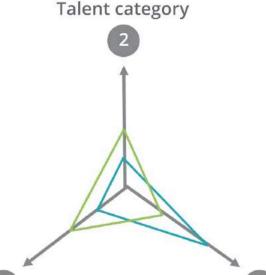
2 Who can do the work?

Technological advancements enabling new models for interaction between companies, employees, and customers



1 What work can be automated?

Increasing automation, cognitive, and AI technologies over the next 10 years



Workplace

3 Where is the work done?

Rethinking combinations of talent, technology, and workplace

Automation level

△ Current work options

3 Physical proximity

△ Future work options

## **Challenges for regions**

- Create and attract talents
- Launch and connect research and technology centres
- Provide attractive conditions for workers and companies
- Integrate such three ingredients through innovation and entrepreneurship programs involving and networking all related stakeholders
- ... in your strategic sectors and niches!





#### The crucial role of research & education



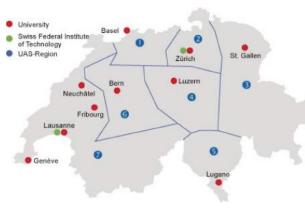




**Basic education** 







**Continuing education** 

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"Your task is not to foresee the future, but to enable it!"

Antoine de Saint-Exupéry (1900-1944)

#### Thanks for your attention!

Prof. Dr. Emanuele Carpanzano

Director of the Department of Innovative Technologies
University of Applied Sciences and Arts of Southern Switzerland





